



OMG MDA Implementers' Conference

Cost Aware MDA: Modeling to Assess Value and Return on Investment

- David Fado, May 2003

Toward MDA to Assess Investment



- MDA can help address problems of modeling investment decisions by providing a more accurate picture of economic assets.
- MDA can provide a picture to help determine how to handle shared assets and the “problem of the commons” in a firm.
- MDA may or may not deliver lower production costs, but can show the key management issues to address to make investment decisions successful.
- Information, properly summarized and presented, is power.

The Goal is the Spreadsheet



- Gather information on platform options.
- Make estimation and assumptions clear.
- Provide mechanism for linking actual data to the estimates.

<i>Platform One</i>	Mean	Median	Mode	Stan Dev	Kurtosis	Skewness	Min	Max
Writing Instrument	81	5	4	499	49	7	2	3500
Letter	50	45	55	26	25	4	22	200
Check	9	7	3	6	-1	0	1	23
Bank	132	130	130	5	10	3	130	155
Ink	2	1	1	2	17	4	1	12
Total	292	199	197	496	44	7	167	3843

<i>Platform Two</i>	Mean	Median	Mode	Stan Dev	Kurtosis	Skewness	Min	Max
Computer	92	4	2	499	48	7	1	3500
Internet Connection	38	14	14	88	37	6	4	600
Electricity	4	4	3	2	-1	0	2	7
Bank	132	130	130	5	10	3	130	155
Total	309	162	152	522	35	6	141	4236

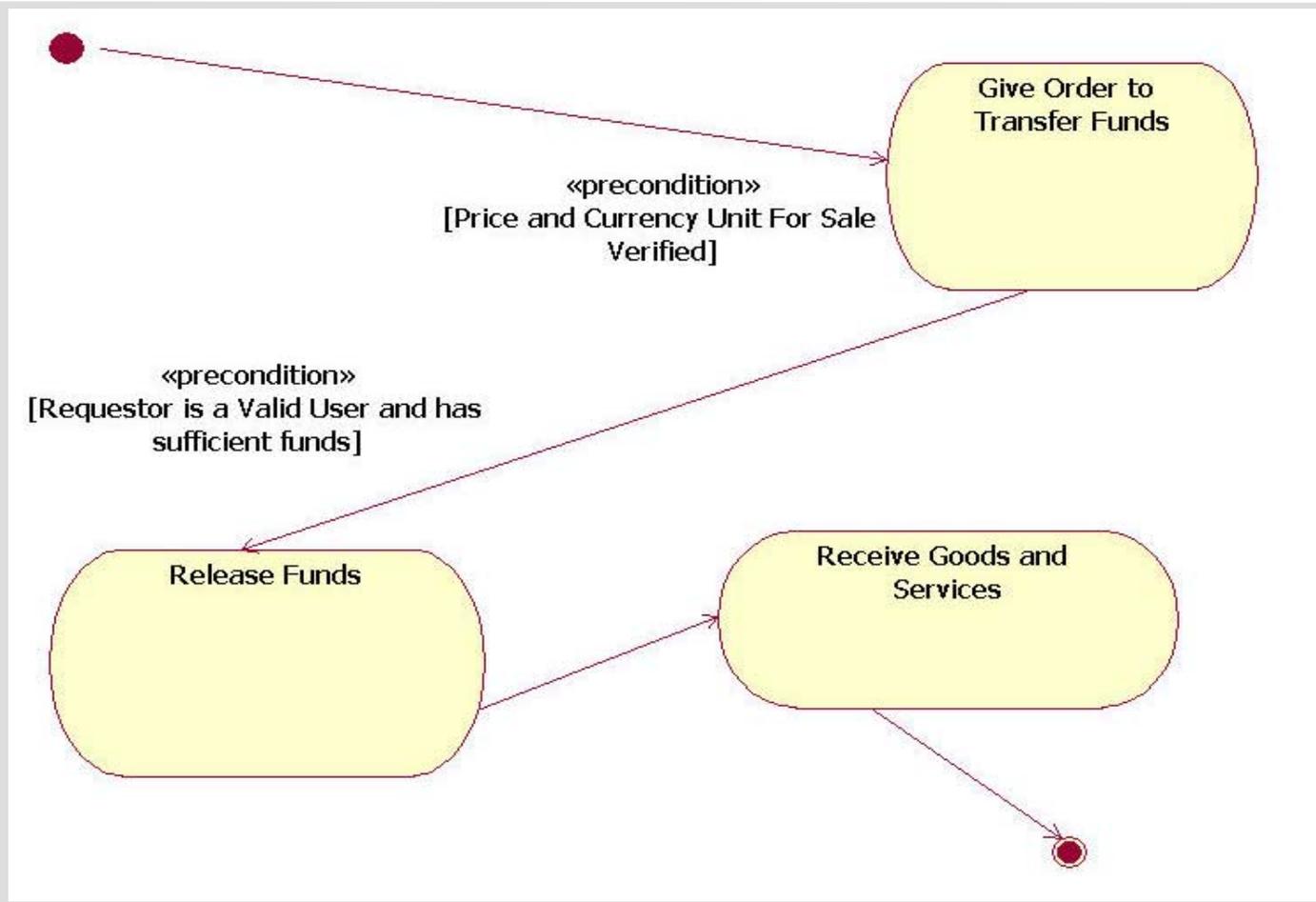
- Allow complex mathematical calculations outside system.

Example Problem: Writing a Check

- Simple problem to illustrate process.
- Even a simple problem gets complex when fully spelled out.

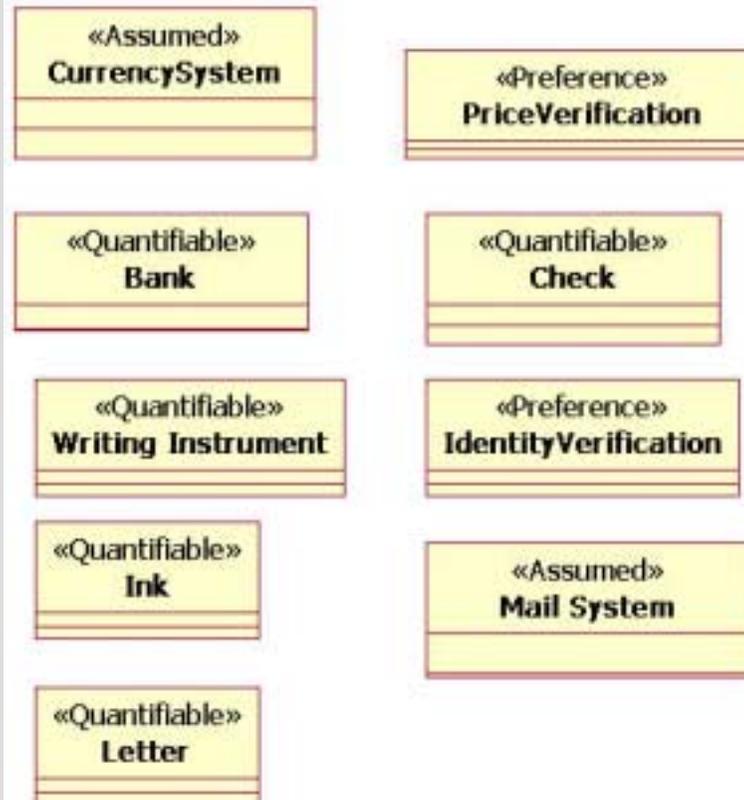


Platform Independent Fragment



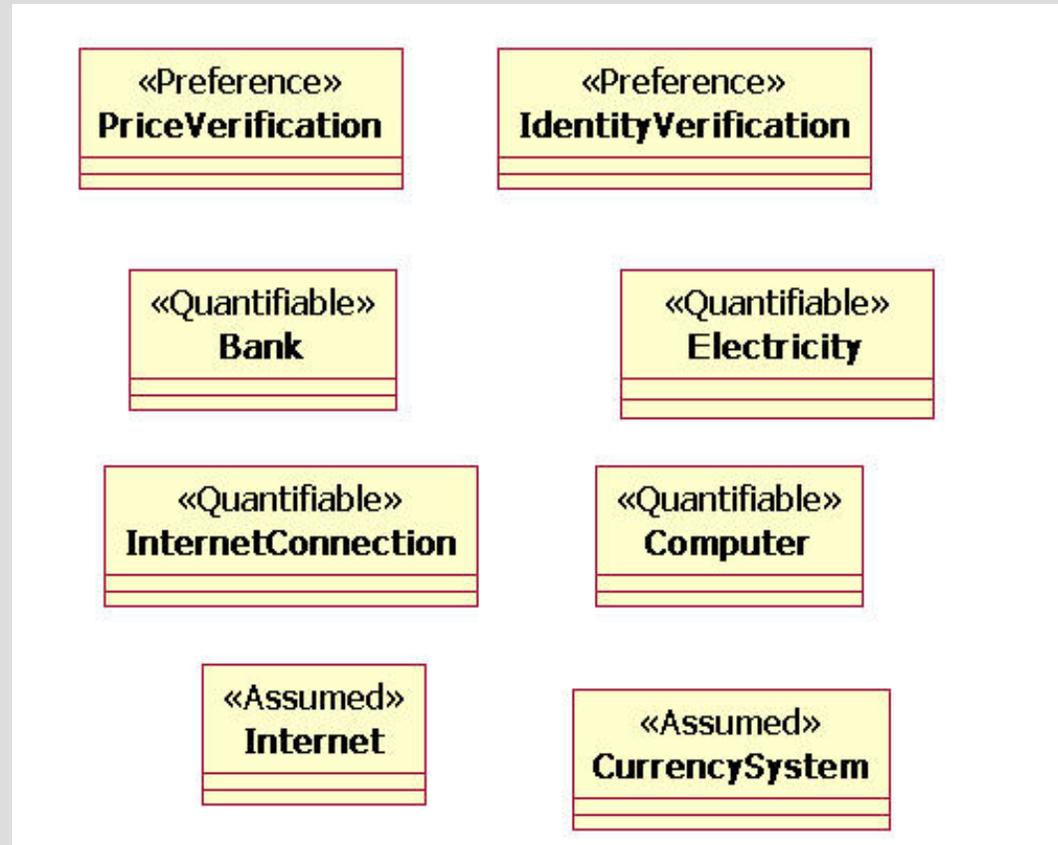
Participating Elements One

- These are the elements needed for implementation with paper checks



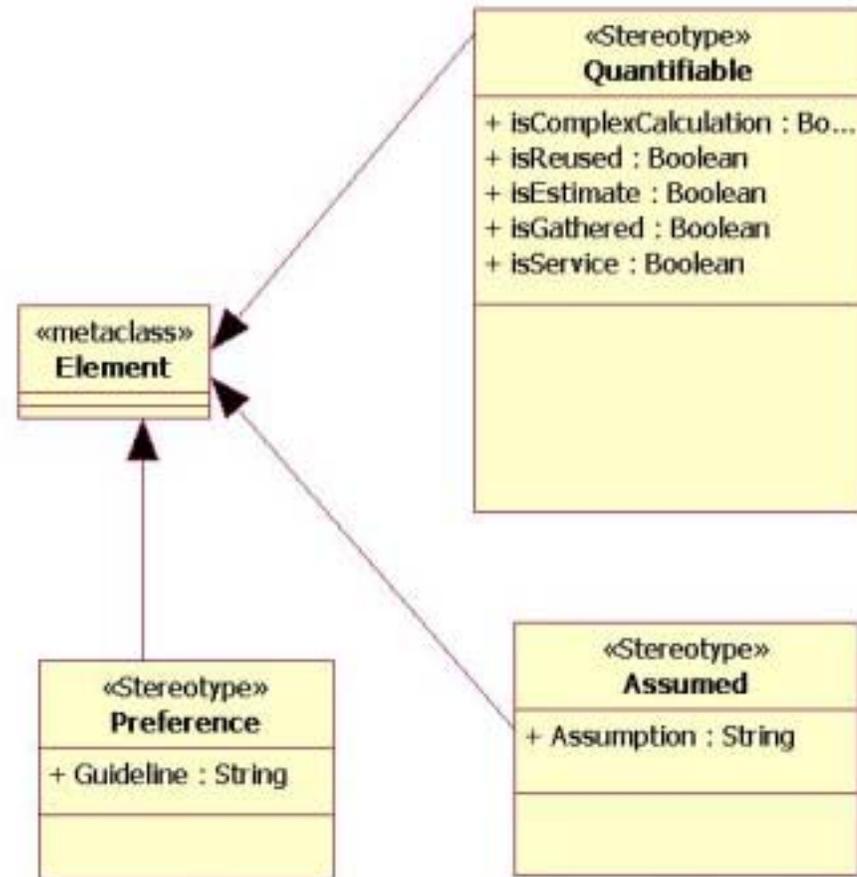
Participating Elements Two

- These are the elements for the solution that will use the internet to write checks.



Profile Elements

- A very simple set of attributes, not meant to be a complex profile.
- Relies on UML 2 feature for multiple stereotypes on an element.



Platform One Initial Spreadsheet



	A	B	C	D	E	F	G	H
1	Quantifiable Elements	Complex Calculation	Reused	Estimate	Gathered	Service		
2	Writing Instrument	No	Yes	Yes	No	No		
3	Letter	Yes	No	Yes	Yes	Yes		
4	Check	No	No	Yes	Yes	No		
5	Bank	Yes	Yes	Yes	Yes	Yes		
6	Ink	No	No	Yes	No	No		
7								
8	Assumptions						Assumption	
9	Mail System						Mail system will deliver mail to the right place within three days	
10	Currency System						Vendors will accept US Dollars	
11								
12								
13	Preferences							Guideline
14	Price Verification							Human Verification
15	Identity Verification							Low security needs
16								
17								



Platform Two Initial Spreadsheet



	A	B	C	D	E	F	G	H
1	Quantifiable Elements	Complex Calculation	Reused	Estimate	Gathered	Service		
2	Computer	Yes	Yes	No	No	No		
3	Internet Connection	Yes	No	Yes	Yes	Yes		
4	Electricity	No	No	Yes	Yes	No		
5	Bank	Yes	Yes	Yes	Yes	Yes		
6								
7	Assumptions						Assumption	
8	Internet						Internet will be available with basic security at all times	
9	Currency System						Vendors will accept US Dollars	
10								
11								
12	Preferences							Guideline
13	Price Verification							Human Verification
14	Identity Verification							Low security needs
15								



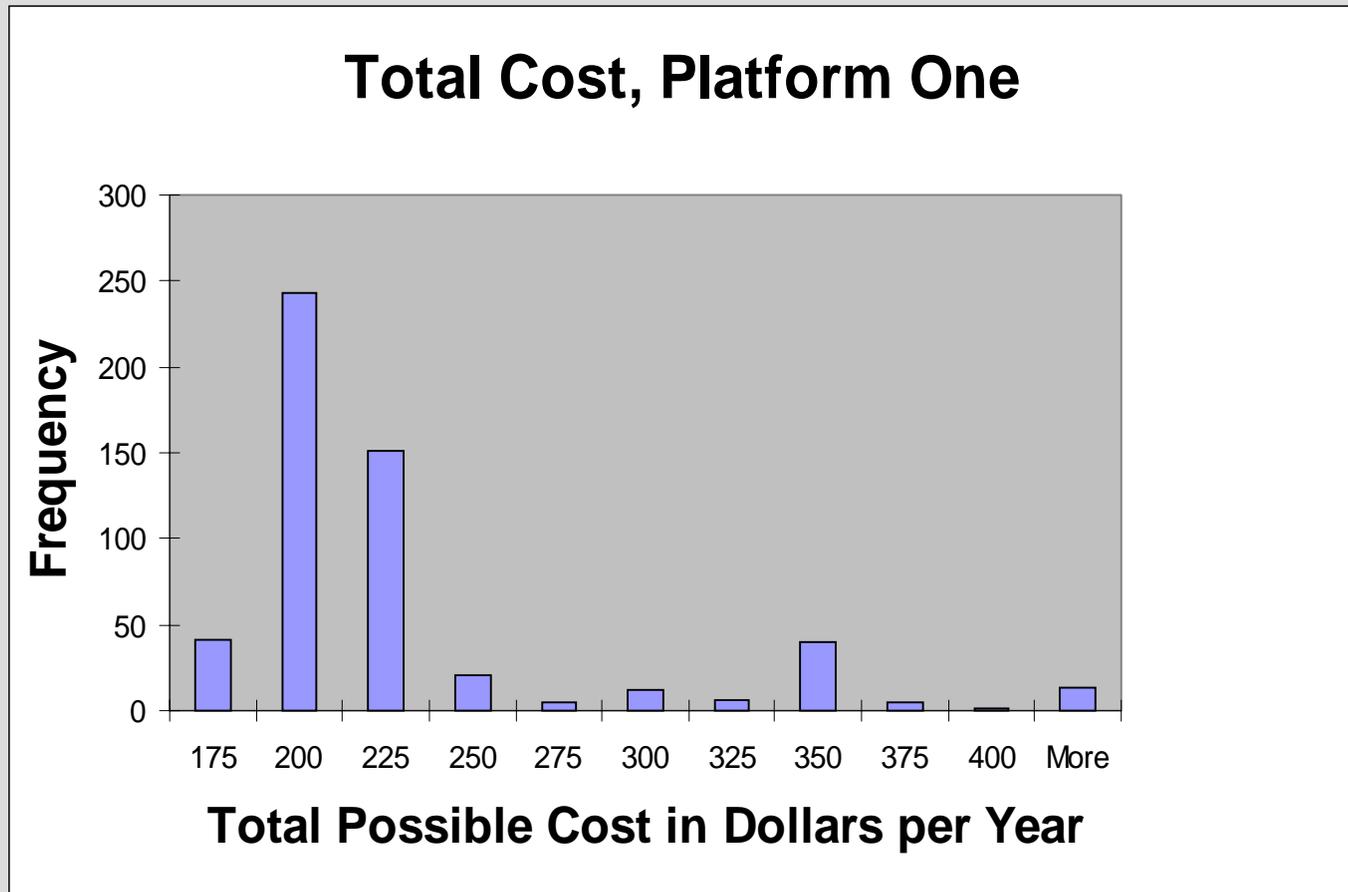
Summary Spreadsheet



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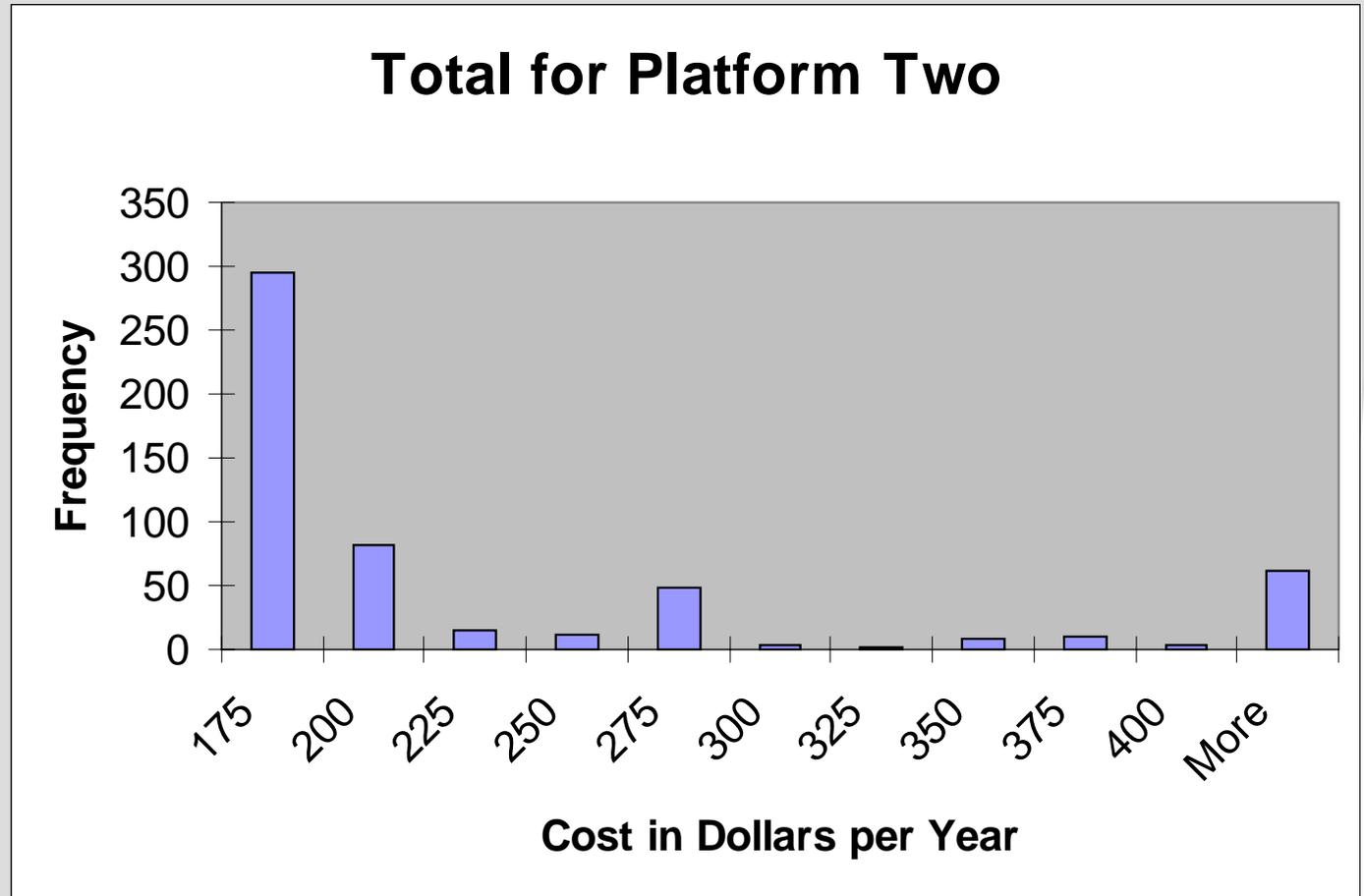
Histogram for One

- In estimation, the cases of high risk are those that move the curve to the right.
- Management should focus on controlling these risks for those costs.



Histogram for Two

- While two has a higher mean, the chart has more weight on the left and more on the far right.
- Properly managed, platform two could be the better solution.



Assessment



- Under current estimates, platform two will cost more than platform one on average.
- If the platform two solution can manage the cost of the computer and the internet connection, then it is the cheaper solution.
- This is only an INPUT into the decision. It will be matched with preferences, reviewed assumptions, and management strategies implemented based on risk for the final decision.

Next Steps



- With connections into the IT infrastructure, actual data can be collected to track real costs versus the estimated scenarios.
- The key is to provide flexibility and the ability to fully understand the impact of a change in the implementation environment or the cost politics of that environment.
- Method can also be used to assess other decisions or as an input to complex hierarchical decision frameworks.
- Also need ways to assess cycle time, performance, or non-cost quantifiable elements.

Conclusion



- MDA offers a lot of information for cost analysis.
- With a minimum of thought, modelers can add features to provide very helpful input into business modeling.
- With additional thought, models can also set up methods for providing actual data on expenses and performance.