

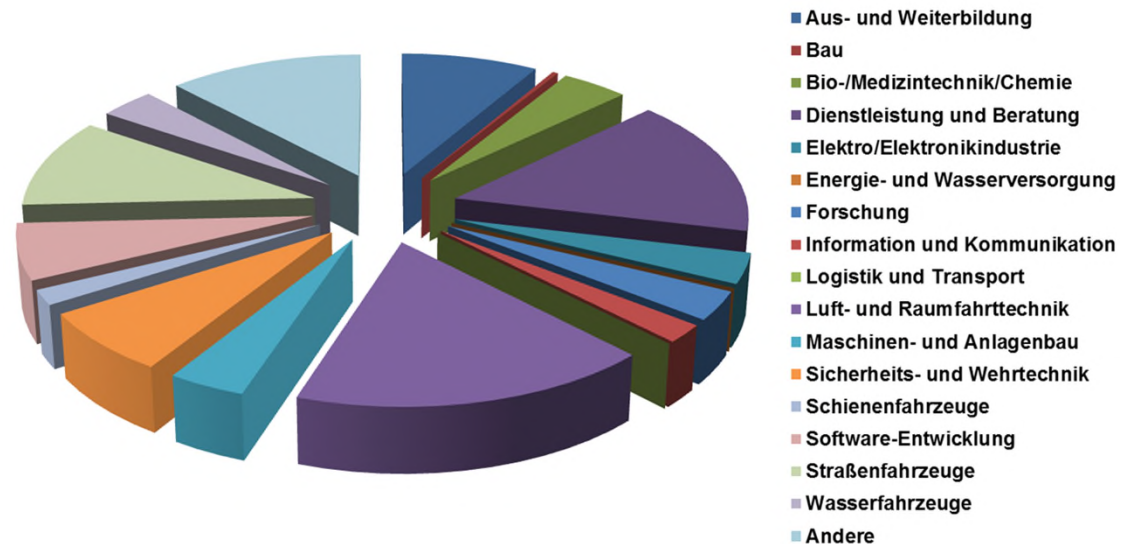
# Digital transformation and the need for Model-Based Systems Engineering

Model-Based Engineering, Automation and  
IoT in Smart Manufacturing

6th December 2017



- Founded 1997 as non-profit Organization
- Is INCOSE in Germany and Austria
- Members from different industries



- Founded 1990 as non-profit Organization
- Worldwide network of Systems Engineering competence



# Systems Engineering competence in industrial practice

**75%** of companies see Systems Engineering as a management task for orchestrating interdisciplinary cooperation

Source: SE in industrial practice, 2013



**80 %**

**of high-performance companies**

consistently measure and optimize their engineering performance.

Source: The Mechatronics System Design Benchmark Report, 2006



The biggest **obstacles** for change to systems engineering:

**31%** difficulties to quantify business case

**22%** Lack of introduction methods

**21%** Missing own knowhow

Source: SE in industrial practice, 2013



**57%**

of manufacturing companies today consider networking and intelligence as a driver of technical innovation.

Source: SE in industrial practice, 2013



Successful companies achieve their quality, cost, time-to-market and sales targets in

**84%**

of their development projects.

Source: The ROI of Systems Engineering: Some Quantitative Results, 2007

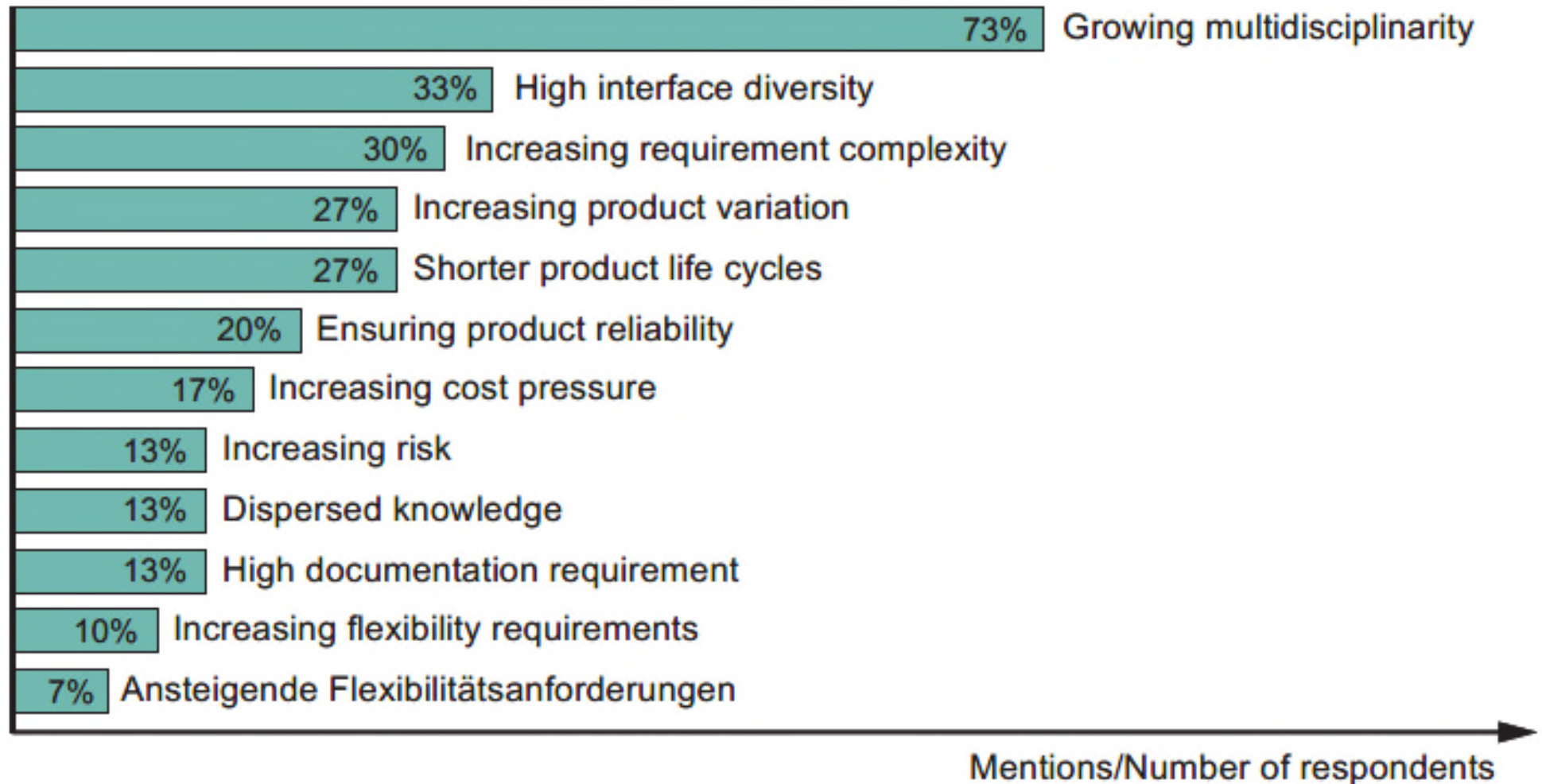
On average, every euro invested in the interdisciplinary concept phase generates a saving in later phases by

**factor of 3.5**

Source: Study of Systems Engineering Effectiveness, 2011



# Challenges in product engineering of tomorrow



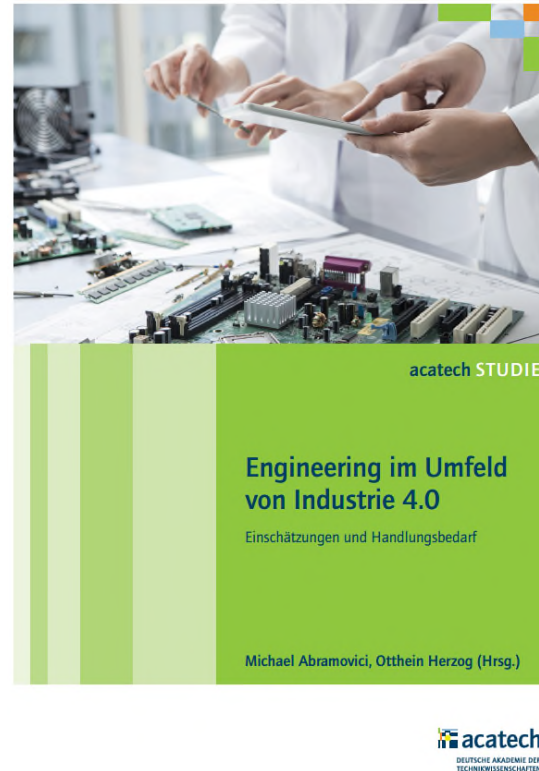
Referenz: Systems Engineering in der industriellen Praxis, Studie; Gausemeier, J.; Dumitrescu, R; Czaja, A.; Wiederkehr, O.; Tschirner, C.; Steffen, D.; Paderborn, 2013

→ GfSE Industry Best Practice Circle

→ Position paper



→ More studies...



**Summary: The need for Systems Engineering and MBE/MBSE is strengthened**



## 4. Industrial Revolution

Autonomous products and decision-making processes control value-added networks in near real-time



## 3. Industrial Revolution

Automation of production by electronics and IT



## 2. Industrial Revolution

Technologies of mass production based on the division of labour by means of electronic energy

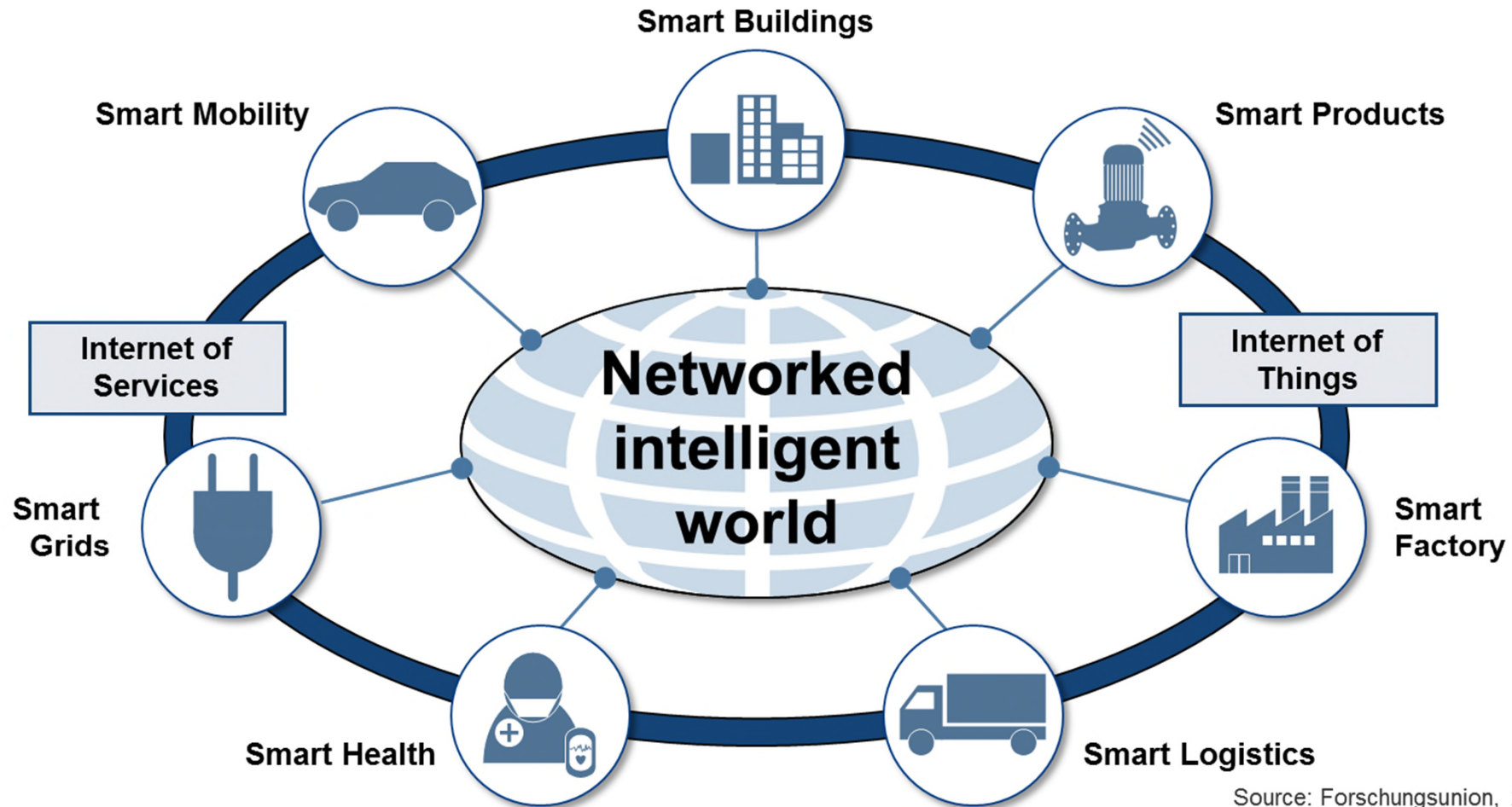


## 1. Industrial Revolution

Introduction of mechanical production lines

**Any industrial revolution caused an improvement in productivity and was accompanied by fundamental social changes.**

# Field of Applications – consider the big picture



Source: Forschungsunion, 2012

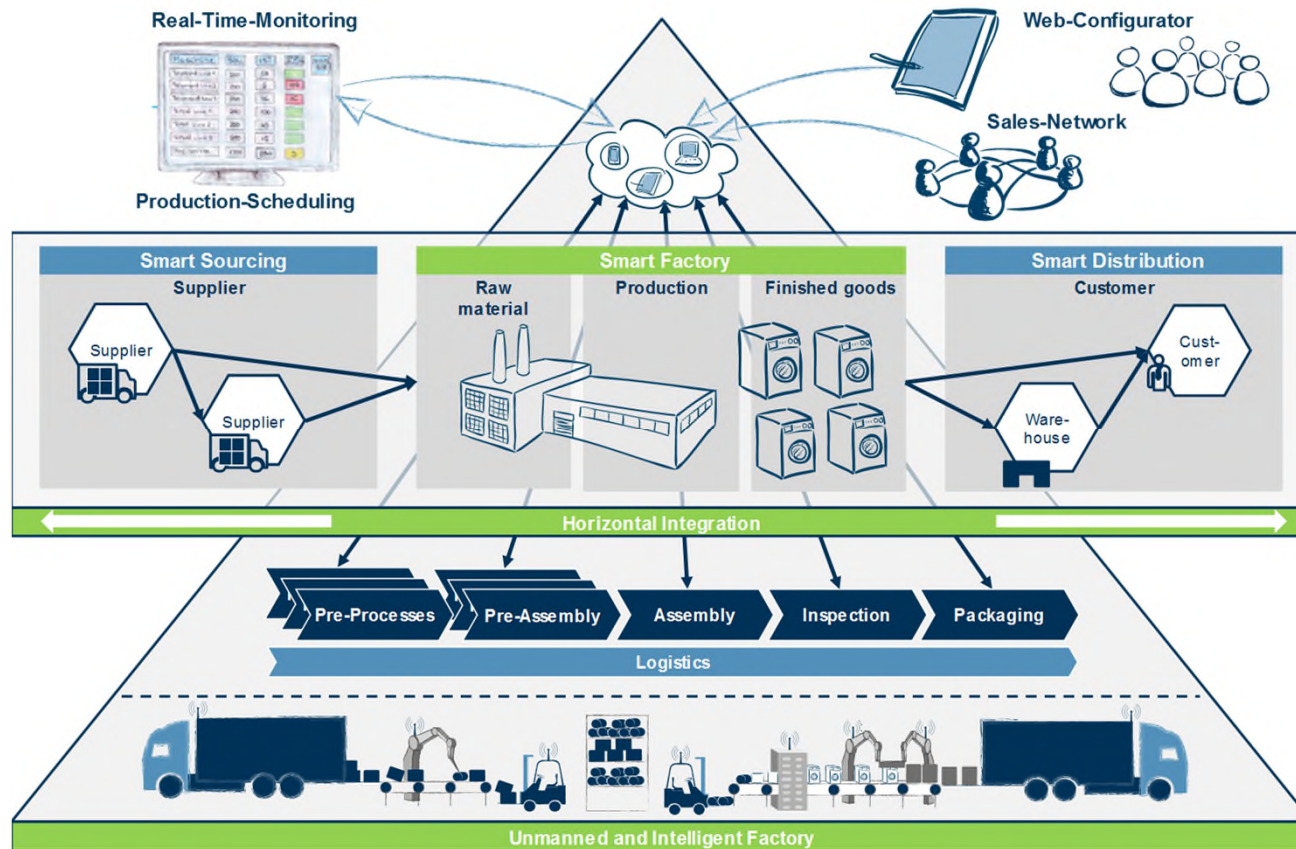
**With the digitization and networking of all environments new requirements and dependencies arise.**

- Increasing digitization and connectivity (internet of things and services)
- Internationalization and increasing global competition
- Shifting demand towards emerging markets
- Individualization of products and services at a high level of productivity
- Shorter life cycles of products
- Demographic change and changing work environment
- Resource conservation and energy efficiency
- Managing complex systems and maintaining their reliability
- Protection of information (IT security) and intellectual property

**“Industry 4.0” enables new ways of value creation and new kinds of business models. This requires new technical solutions with integrated IT systems.**

# Industry 4.0 for manufacturing

## Horizontal and Vertical Integration



Reference: UNITY AG

### Vertical Integration

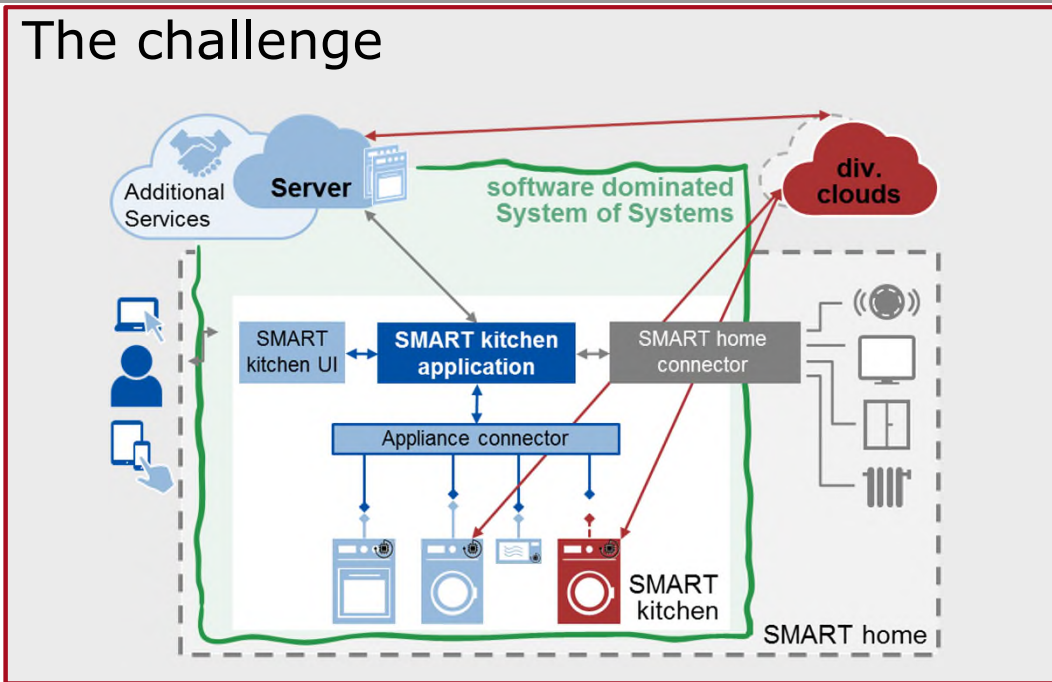
- ▶ Integrated product design and manufacturing system
- ▶ Product configuration via internet by customer
- ▶ Self-controlled production by intelligent und automatized equipment solutions
- ▶ Smart product in its service environment

### Horizontal Integration:

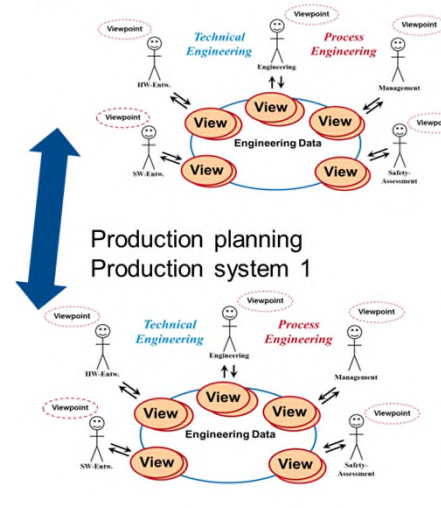
- ▶ Optimization of supplier network integration and scheduling
- ▶ Real-Time-Monitoring of overall performance

**Industry 4.0 will result in smart factories due to the networking of intelligent machines and products.**

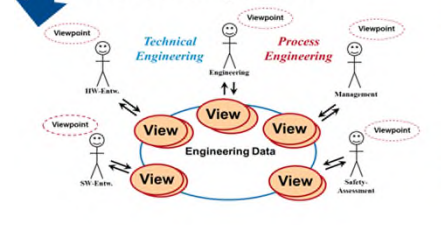
## The challenge



Product development process  
System 1

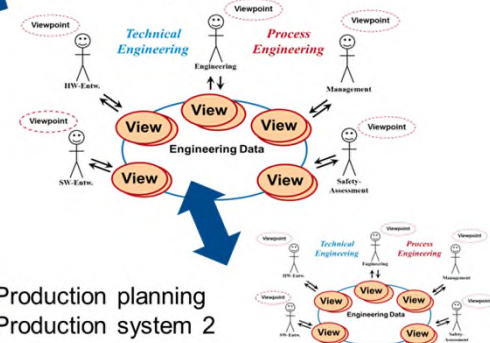


Production planning  
Production system 1



- System border
- Interfaces (Product / Team)
- Requirements synchronization
- ONE language (verbal & model)

Product development process  
System 2



Production planning  
Production system 2

## Example: From textual based specification to Model-Based Specification (SysML)

**Model-Based Specification of mechatronic Systems**

**Trends and Business Strategy**

- Massive increase of complexity due to intensive linking of functions
- Stricter mechanical, requirements to increase complexity
- Text based requirement management already reached its limits
- LEAN/6 Sigma cost and design

**Fields of Action & Goals**

- Handling the massive increase of complexity due to intensive linking of functions and stricter requirements for cost reduction
- Text based specifications and review to systems engineering specification
- Using model-based methods for specification and review as a better understanding, internationalizing and compliance

**Model-Based Systems Engineering V-Model**

Cross function and overall processes, Version and change management, Workflows, Collaboration

**Implementation of Model-Based Systems Engineering**

Today - System Engineering Enhancement @ Daimler

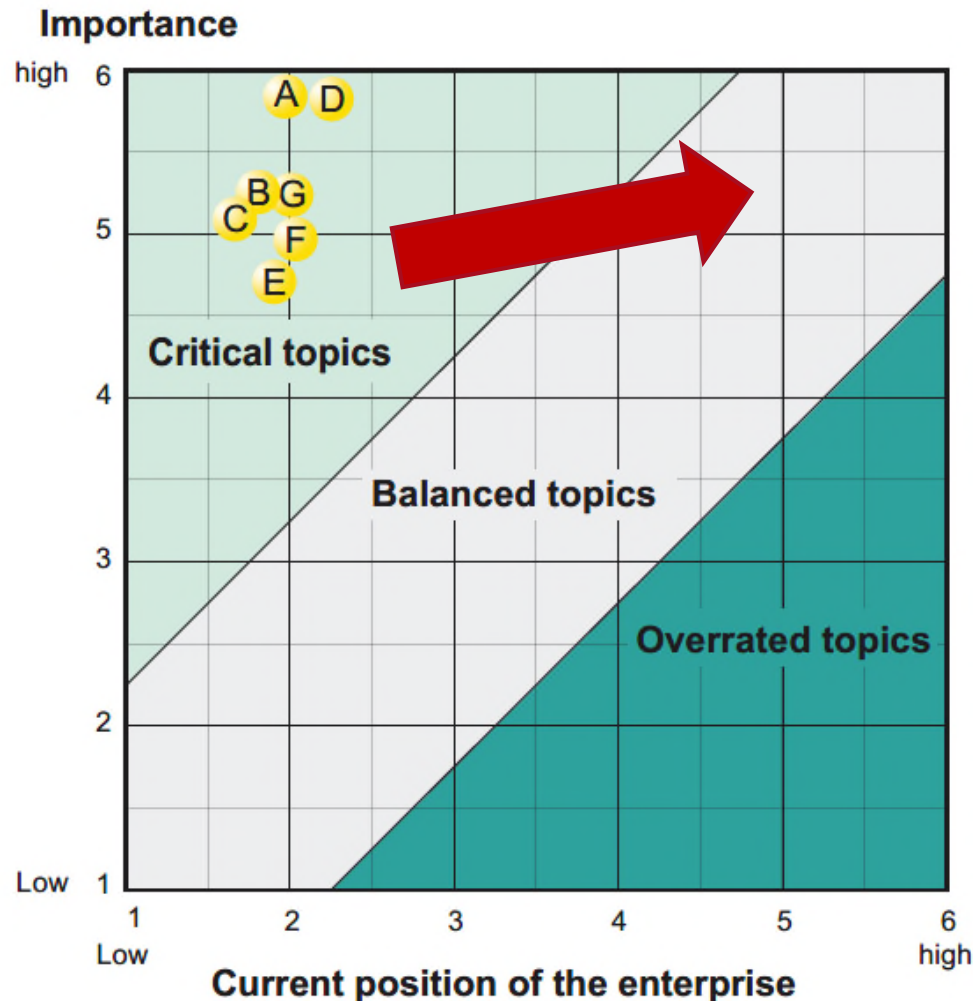
Complexity ↑

Past: drawing board... → Change → ...to CAD

Test-based requirements engineering and management... → Change → ...to Model-Based Systems Engineering

Reference: Daimler; ReConf Presentation

## Machinery and plant engineering



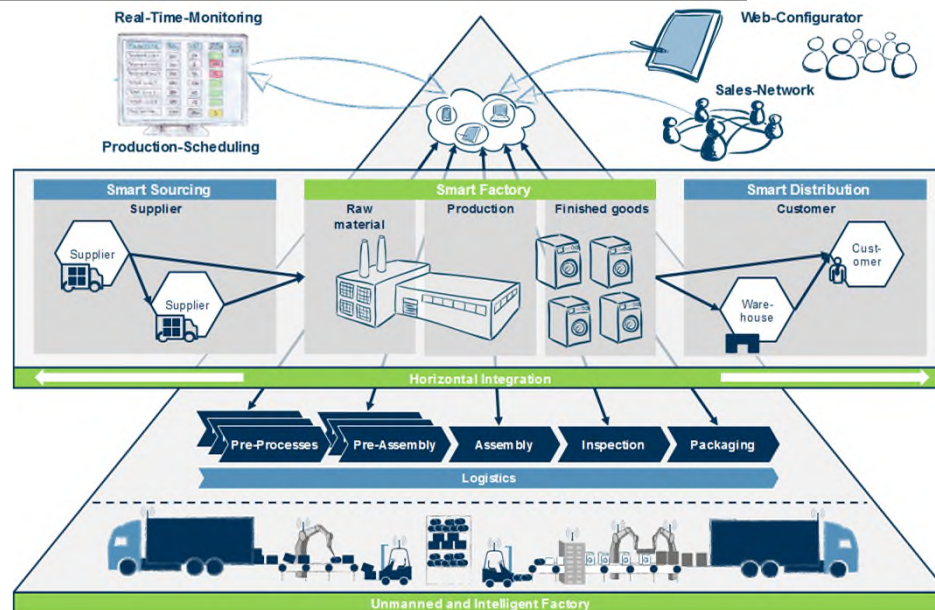
- A Requirements Management
- **B Model-based Systems Engineering**
- **C Model-based product development**
- D Virtual verification and validation
- E Integrative planning of the production system
- F Consideration of the whole product lifecycle
- G Project-specific adjustment of development processes

## New business models

- Product-Service combinations
- Shorter innovation cycles
- Design-to-Order capability
- Paradigma „Digital Twin“

## New products / services

- System of Systems connectivity / M2M
- „local“ intelligence using new technologies
- Configuration capability (lot size 1)
- System thinking in intelligent and modular modules



Reference: UNITY AG

## New processes

- New relationships and work flow between Engineering, Production and Sales
- New competencies and partner
- New IT tools and methods

**This requires an integrated MBSE approach, tailoring capability and IT scalability over the life-cycle and standardization.**

# Thank You

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