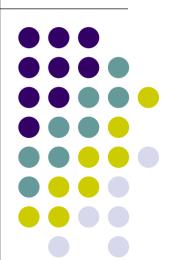
Terminology Services

For the enterprise application environment utilizing the SOA Paradigm

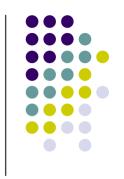
Michael Riben, MD, Medical Director of Vocabulary Services Department of Data Management and Application Services







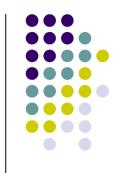
Today's goal:



 Describe the challenges faced during the requirements and design of a services based terminology architecture in a large health care organization and highlight our approache to mitigate those challenges.







"The only people who need not worry about data quality are those who neither create nor use data. No one participating in any modern economy can make that claim."

Data Quality: The Field Guide, Thomas C. Redman, Ph.D.

Digital Press, 2001



Investing in Data Quality



- Operational Efficiency Gains
 - Reduce time for analysis, correction, reconciling; and enhance decision-making
 - Eliminate regulatory fines, penalties
 - Reduce errors exposed to patients, regulators
 - Lower costs associated with data redundancy (leverage system of record)
 - Projects are more predictable and overruns are decreased
 - Lower expense to adopt new technologies (integration, security, storage)
 - Accelerate bench to bedside (translational research)



Investing in Data Quality

- Customer Service
 - Increased Patient Satisfaction
 - Improved Employee Satisfaction
- Regulatory
 - Increased Patient Safety
 - JACHO
- NCI data requirement interoperability
- Revenue Maximization
 - Improve brand penetration (market disease management)
 - Reduce days in Accounts Receivable (accurate billing)
 - Transparency to CMS standards of care





The 5 yr plan - Investing in Data Quality!



Enhance the quality of existing research programs and develop priority programs for the future.

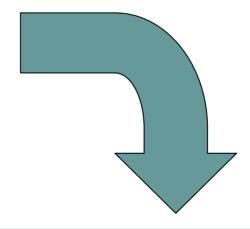
Strategy 2.1 - We will strengthen the quality and impact of our basic, translational, clinical and population-based research through superior leadership, infrastructure, resources and efficiencies

Strategy 2.2 - We will improve the diagnosis and treatment of cancer by discovering, validating and targeting specific genetic and molecular abnormalities, altering the orga microenvironment, enhancing immune responses, and better understanding the biolog and chemistry of normal and malignant cells and tissues.

Strategy 2.3 - We will invest resources to seize emerging research opportunities and reward excellence and innovation. *We will leverage our research funds by competing awards from the Cancer Prevention and Research Institute of Texas.

Strategy 2.4 - We will improve our information systems, bioinformatics and computational capabilities to enable us to collect, integrate and analyze large clinical research databases, and to generate knowledge.

Strategy 2.5 - We will seek to reduce undesired effects of cancer treatment, and deve



Strategy 2.4- We will improve our information systems, bioinformatics, and computational capabilities to enable us to collect, integrate, and analyze large clinical research databases, and to generate knowledge.





The goal!

- Interoperability
 - Syntactic Interoperability the wire
 - Semantic Interoperability the meaning
- Information re-use
 - Communication
 - Knowledge sharing





- Purposes of Standardizing Vocabularies
 - For language understanding -
 - Cell, Cold, Fundus, Mole, Alcohol
 - Context is critical!
 - For translational research and data integration
 - Improving links between clinical, research and administrative systems
- Purposes of Metadata
 - Provides the data about the "data"
 - Provides content, quality, condition and characteristics of data
 - Helps identify issues around the meaning of each object/attribute in a system



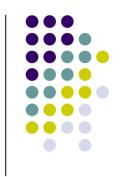
What does a Terminology Standardization/service get us?



- We create the terminological resources so that they can be implemented in applications to represent relevant information (whether its clinical, research or administrative) in a semantically structured form which provides for automated re-use by applications
 - Codes with formal and explicit meaning



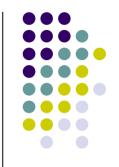
Semantic interoperability is tough!



- 3 major standards and their interactions need to work together to get semantic interoperability:
 - Terminologies/ontologies
 - Information models and architectures
 - Standards for decision support/guidelines





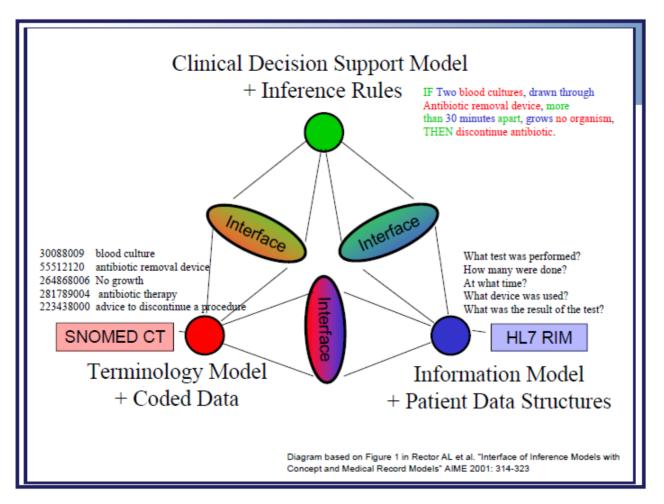


- The simplest information Model
 - 1 field: Put all information here
 - Everything is Terminology
- The simplest Terminology Model
 - Two values Yes /No
 - Everything else is a Field name



The Three Legged Stool...

Example: Clinical Decision support







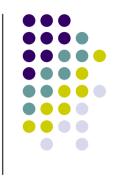
The Challenges



- Support the vision of an academic med center that has decided to take a new approach to systems integration using SOA and Web services
- Implement an enterprise infrastructure for Vocabulary/Ontology and Metadata about data to support legacy applications, internally developed applications, vendor applications, and future applications
- Develop an infrastructure that supports clinical, research, and administrative domains, not just one



The Challenges



- The priorities, the landscape, and Healthcare is undergoing on-going change
 - HIT prioritization in the current administration for example
 - People can only "handle" so much "change"
- External organizations are increasingly requiring healthcare groups to adopt and meet IT standards and practices, particularly around data elements, messaging, and terminologies
 - Eg: FDA, CDC, NCI, NIH, HIT-Policy, HITSP, etc...



The caveats

- No chance to stop the bus!
- Ongoing new mandates:
 - New Messaging regulations 5010
 - New Vocabulary Mandates:
 - ICD10
 - ICD10-PCS
 - HITSP recommendations
 - CHI standards
 - New Data standards
 - caBIG CDE's
 - Internal CDE mandates



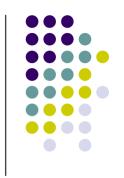
Benefits of SOA



 SOA provides a way to implement terminology services that are standardized and better automated across a large enterprise landscape, therefore driving semantic interoperability



Reality check:



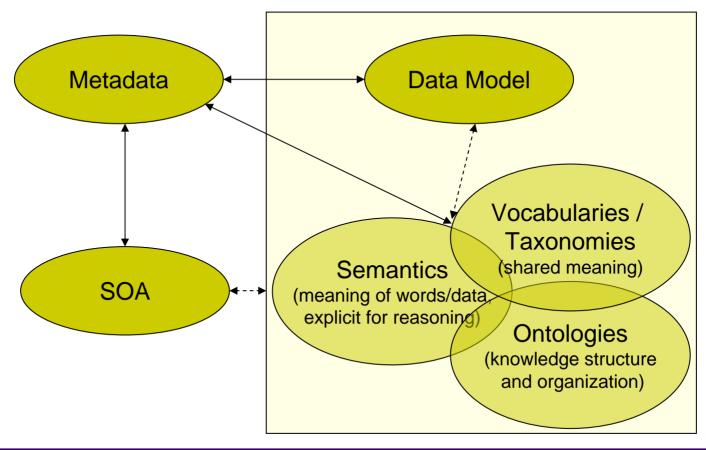
 The vocabulary ontology efforts must be aligned and integrated with the Metadata/data modeling efforts and the SOA initiatives to adequately address the challenges!



Synergy conclusion!



Synergy - the sum of the whole is greater than the individual parts





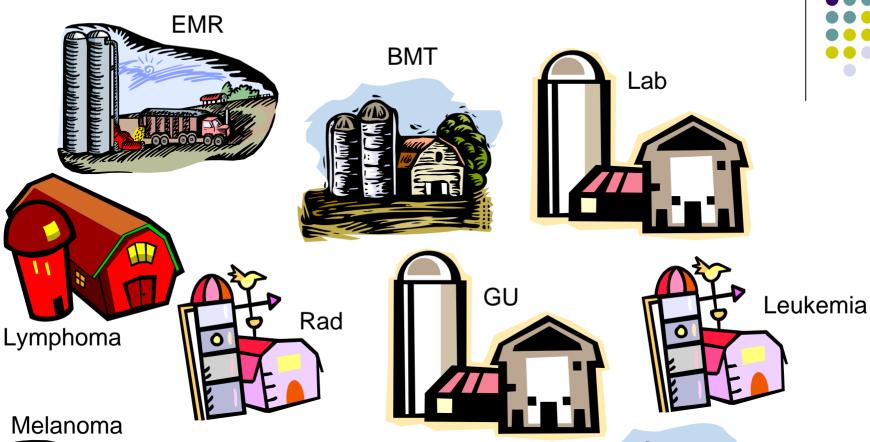
The undertaking...



- Launched a targeted integrated activity spanning SOA, Data Modeling, and Vocabulary/Ontology
 - keep up and get ahead of the Federally mandated requirements.
 - Optimize the interfaces between these three to advance IT infrastructure to overcome the challenges and provide an infrastructure that supports dynamic application delivery and information re-use across all domains (clinical, administrative, and research)



The MDACC application landscape - 2004



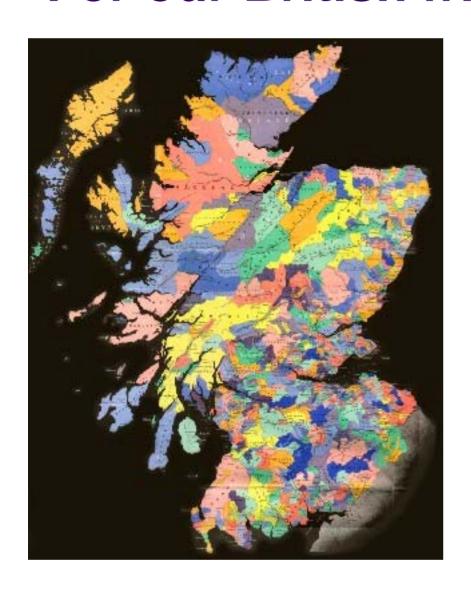
NeuroSurg



Sarcoma

For our British friends:





- Fiefdoms (typical and Atypical):
 - Lab
 - Radiology
 - Sarcoma
 - Neurosurgery
 - GU oncology
 - Melanoma
 - Lymphoma
 - Leukemia
 - BMT



The Landscape: 2006

- The Usual Suspects Enterprise Wide
 - Complex Applications
 - Many Interfaces
 - Numerous Databases
 - Assorted Informal Processes for Sharing Data
- Need for standards
 - Multiple terminologies in place
 - Integrated with Data Modeling
 - No governance of development process



Action Items - 2006



- Getting Started
 - Develop Roadmap
 - Establish Forum for Communication
 - Form Teams
 - Data Governance/Stewardship
 - Repository / Meta Data
 - Ontology / Master Data
 - Integration
 - Conduct Maturity Assessment

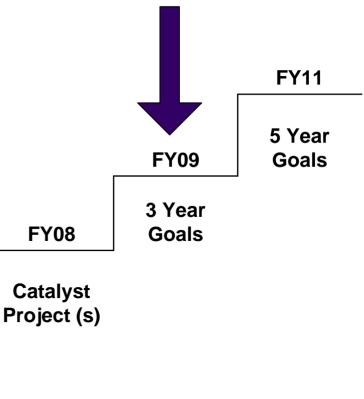


Following the roadmap

- Where we have been
 - Guiding Principles for Governance
 - Infrastructure
 - Support Team Structure
 - Catalyst Project (s)
 - Measures for Success
 - 3 5 Year Goals

FY07 Project

Strategy





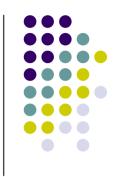
Get help from experts! 2007-8

- Vocabulary Services (OntoReason)
 - "deficiencies in terminology / vocabulary domain skills among our software development teams and our application teams, and demonstrated an inability to discover, re-use, or share these terminologies / vocabularies"
- Data Modeling Assessments (Hewlett Packard)
 - "such accessibility difficulties...continue to challenge our ability to speed results from clinical and basic scientific research into the patient care environments."
- SOA Governance (Avanade)
 - "challenge is how to make this data available to the clinician and the researcher using services"





Vocabulary Services Goals and Motivators



- Improved Quality of Care
- Internal Standardization for Data Consistency and Improved Communication
- Standardization to Meet External Regulations
- External Standardization to Support Communication Initiative



Vocabulary Services -Standards



- Standards
 - CHI standards Intercommunication
 - caBIG where available
 - Purchase Vocabularies (prioritized list)
 - Extended Vocabularies with MDACC specific terms
- Guiding Principles
 - Prescriptive reuse
 - Service Level Agreements
 - Model Driven

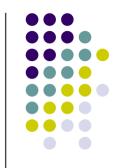


Vocabulary Services Governance

- Process ...
 - To govern our technology
 - to control at the project level
 - Centrally vetted vocabularies
 - Informaticians to reviewing new codes and align with external standardized vocabularies
 - Version control
 - To govern our data
 - System of record
 - Data Contracts
 - Model-Driven Integration
 - Standard vocabularies
 - To ensure prescriptive reusability
 - Service Level Agreements
 - Project intake process



Vocabulary Services Strategy



- Develop a standardized vocabulary service
- Implement and manage national standard vocabularies
- Manage local vocabularies/ontologies, reduce duplicate vocabulary management
- Instantiation of a standards based terminology service utilizing the SOA framework for use by all domains
- Structured vocabularies to feed applications at the point of care, clinical research, basic science, and administrative applications.
- Populate ontologies that aid in decision support.



Vocabulary Services Roadmap

$\bullet \bullet \bullet$

	_			
FY09	FY10	FY11	FY12	
 Implement Standardized Vocabulary Service Implement Governance Framework Formalize Vocabulary Committee Implement MDACC DSR/MDR caBIG compliant from a terminology perspective 	 Publish Vocabulary Services Standards- based Ontology Pilot 	Vocabulary Services Fully Integrated with MDACC ESB as part of the SOA framework	 Develop MDACO Ontology Reposi Develop Messag Ontology & Decis Support Solution Terminology Server HL7 CTS II Common Implement SDO into Terminology 	tory e-Based sion s vice is pliant API's

Data Modeling Goals and Motivators

- Reuse of data models lower development, support, training, and integration costs
- Creation of a common data dictionary to enable semantic interoperability
- Facilitates impact analysis of change to data structures thereby avoiding 'costly' mistakes
- Provides data lineage for information in the repository for auditing purposes (e.g. CMS, FDA, etc.)
- Reduce data duplication
- Improve communication by providing a common framework.





- Identify and implement standards for data modeling and metadata management
- Reuse of data models lower development, support, training, and integration costs
- common data dictionary to enable semantic interoperability
- Identify and implement standards for data profiling and data quality
- Identify and implement a master data management program
- Incremental development of an industry standard based enterprise data model to facilitate semantic and syntactic data integration



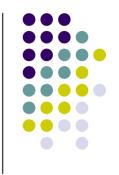
Data Modeling Roadmap



FY09	FY10	FY11	FY12
 Identify / Implement Data Modeling, metadata management Tool & Standards Incorporate these standards into MDACC SDLC Select Industry Standard Reference Model Implement Data Governance Framework Conceptual/ Logical Model Development 	 Develop Data Quality and Data Profiling Standards Develop a Conceptual Enterprise Information Model Map / Catalog Individual models to Industry Standard Model Develop strategy for evolving Enterprise Logical Information Model 	 Implement Data Quality/Profiling Tools Develop Master Data Management Standards and Tools Continue evolving Enterprise Logical Information model Continue evolving Enterprise Domain Models 	 Data modeling best practices /standard s fully institution alized and operation al



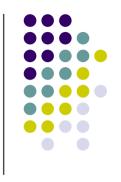
SOA Goals and Motivators



- Automated Business Processes
 - Better consistency
 - Message (event) based decision support
- Efficient Software Development Life Cycle (SDLC)
 - Reduced cost
 - Reduced redundancy
- Business Driven Governance
 - Better data for analysis
 - Better compliance
 - Streamlined business rules
 - Improved user experience



SOA Vision



- Service Identification Framework
 - Consider Services-Aware Enterprise Architecture Framework (SAEAF) for HL7
- Choreography Language
 - Avoid hard coding rules to handle sequencing and routing of analytics data
- Technology Agnostic Service Bus
 - Orchestration / business rules
 - Message based (event driven) decision support



SOA Roadmap



FY09	FY10	FY11	FY12
 Implement Governance Framework Formalize SOA Committee Build SOA Roadmap Educate MDACC on SOA 	 SOA Interface Definition For Vocabularies Identify and Develop Common Services Publish Vocabulary Services Setup SOA Governance Organizations TBD 	 Enterprise Service Bus Available TBD 	• TBD



Aggregate Roadmap



FY10 Build Roadmaps / Strategy Implement Governance, Best Practices, Standards, and Tools Incorporate standards into MDACC SDLC Select Industry Standard Model Conceptual/Logical Model Development Standardized Vocabulary Service and caDSR FY10 FY11 FY12 Implement Data Quality/Profiling Tools Develop Master Data Myt Standards and Tools Continue evolving Enterprise Logical Information model Continue evolving Enterprise Domain Model Develop strategy for evolving Enterprise Domain Models Develop strategy for Master Data Management Develop Enterprise Domain Models Standards-based Ontology Repository Develop Master Data Myt Standards and Tools Continue evolving Enterprise Logical Information model Continue evolving Enterprise Domain Models FY12 Implement Data Quality/Profiling Tools Develop Master Data Myt Standards and Tools Continue evolving Enterprise Domain Models Enterprise Service Bus Available Vocabulary Services Fully Integrated with MDACC ESB caBIG Compliant (Vocabulary Service in FY09, UML data models in FY10, and SOA API services compatible with GRID)				
Strategy Implement Governance, Best Practices, Standards, and Tools Incorporate standards into MDACC SDLC Select Industry Standard Model Conceptual/Logical Model Development Implement Standardized Vocabulary Service and caDSR Publish Common Services Develop Data Quality and Data Profiling Standards Continue evolving Enterprise Logical Information Model Conceptual/Logical Model Develop strategy for evolving Enterprise Domain Models Develop strategy for Master Data Mgt Standards and Tools Continue evolving Enterprise Logical Information model Continue evolving Enterprise Domain Models Enterprise Service Bus Available Vocabulary Services Fully Integrated with MDACC ESB CaBIG Compliant (Vocabulary Service in FY09, UML data models in FY10, and SOA API services compatible with GRID) Ontology Repository Develop Message-Based Ontology & Decision Support Solutions Terminology Service is HL7 CTS II Compliant Implement SDO API's into Terminology Service Map Terminology to OWL Data Modeling best practices/standards fully institutionalized and operational	FY09	FY10	FY11	FY12
Vocabulary	 Strategy Implement Governance, Best Practices, Standards, and Tools Incorporate standards into MDACC SDLC Select Industry Standard Model Conceptual/Logical Model Development Implement Standardized Vocabulary Service and 	Publish Common Services Develop Data Quality and Data Profiling Standards Develop a Conceptual Enterprise Information Model Map / Catalog Individual models to Industry Standard Model Develop strategy for evolving Enterprise Logical Information Model Develop strategy for Master Data Management Develop Enterprise Domain Models Standards-based	 Quality/Profiling Tools Develop Master Data Mgt Standards and Tools Continue evolving Enterprise Logical Information model Continue evolving Enterprise Domain Models Enterprise Service Bus Available Vocabulary Services Fully Integrated with MDACC ESB caBIG Compliant (Vocabulary Service in FY09, UML data models in FY10, and SOA API services 	Ontology Repository Develop Message-Based Ontology & Decision Support Solutions Terminology Service is HL7 CTS II Compliant Implement SDO API's into Terminology Service Map Terminology to OWL Data Modeling best practices/standards fully institutionalized and operational

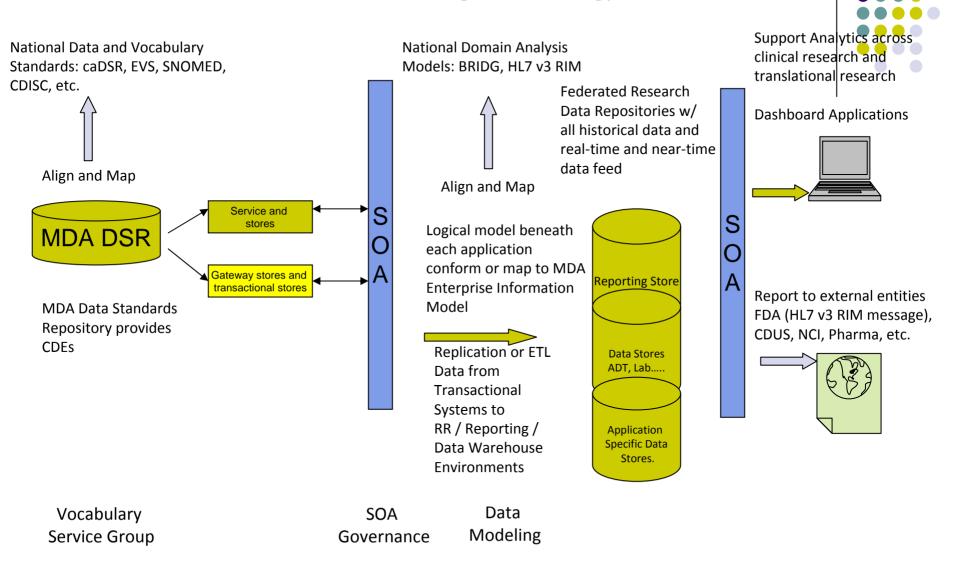
Interconnectedness



A possible short list of our top 5 reasons for these projects	Vocab Services	Data Modeling	SOA Gov
1) Improve patient care, research processes and quality	X	X	Х
2) Rapid response to regulatory mandates	X	X	X
3) Recycle use of IT investments	X	X	X
4) Minimize data entry redundancy	Х	X	Х
5) 360 degree view of information	X	X	Х

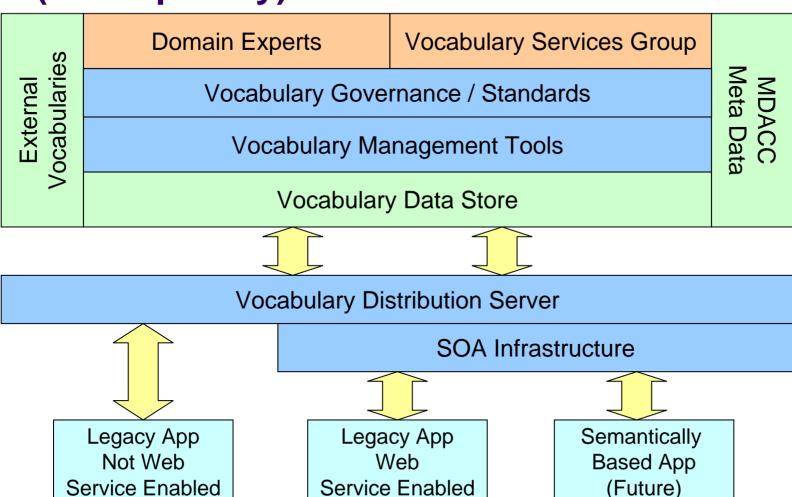


MDA Data Integration Strategy





How do we put it together (conceptually)







Questions?





